

CURRICULUM VITAE

DAVID WEBBER

Outline of Skills and Experience

David has worked at the forefront of developments in economic policy and public financial management in New Zealand, and internationally, since the mid 1980s. He has extensive practical experience and an outstanding international reputation in the following fields:

- Economic policy and development strategy
- Policy analysis, development and evaluation
- Public sector performance and financial management
- Post-conflict economic policies / strategies
- Organisational and industry performance

David is Managing Director of the *Economics & Strategy Group Ltd*, a leading New Zealand-based economic policy consultancy. *ESG Ltd* provides independent policy advice and evaluations within New Zealand on economic and fiscal policies, public management and performance strategies and public expenditure policies. David has particular expertise in public management and in policies relating to the education, justice and science & innovation sectors. He assists both private and public organisations to improve their productivity and performance by combining his wide experience on policy analysis with a strong emphasis on their strategic planning and operational performance needs.

David has been a member of the International Monetary Fund's "Panel of Fiscal Experts" for the last 20 years. Over this time, he has been engaged extensively by the Fiscal Affairs Department's on the fiscal aspects of economic reform, especially public expenditure policies and management. During this time, he has also worked regularly with the World Bank and other multilateral agencies in more than 50 countries – especially within Europe, the Middle East and Asia - to improve economic and fiscal policies, including the expenditure management and organisational performance of many central government economic and financial institutions. In recent years, he has played a leading role in developing public financial management and budgeting systems in support of judicial reform programmes in Central Europe and the Middle East.

David has a detailed knowledge and understanding of the interface between political, economic, institutional development and financial management issues. This experience, combined with his ability to relate well to people in different organisational and cultural environments, have led to his participation in international missions in numerous post-conflict countries. These missions have involved working closely with many different parties – including politicians, officials and civil society from countries such as Bosnia, Cambodia, Timor Leste, Afghanistan, Tajikistan, Cyprus, Iraq and Sudan – during or in the immediate aftermath of major conflicts. His principal role in this context has been to develop fiscal stabilisation and poverty alleviation policies that take special account of political priorities for achieving stability, cooperation and trust. This work has also included helping to establish the legal framework and institutions for effective government financial management, including oil funds, within these difficult environments.

David has published papers in New Zealand and in international journals on economic management, government budgeting, policy analysis and public investment. He has given presentations and has held training seminars on many of these topics. He holds a Masters Degree (in economics) from Victoria University of Wellington and a Certificate in Corporate Governance from the New Zealand Institute of Directors.

SUMMARY INFORMATION

David Webber

Postal Address: P.O. Box 1401
Paraparaumu 5252
New Zealand

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Email: strategy@xtra.co.nz
Website: www.esq.co.nz

Date of Birth: 01 December 1953

Nationality: New Zealand

Qualifications: MA (Economics) - Victoria University of Wellington
Certificate in Company Direction - NZ Institute of Directors

Special Expertise: Economic & fiscal policies
Public policy analysis & evaluation
Public sector financial management
Organisation and Industry performance

Attributes / Experience: Excellent written & oral communication skills
Public & private sector experience
Extensive team leader / teamwork experience
Extensive international experience

International Experience: New Zealand, Australia, United States, plus over 50 countries in: Asia, Europe & C.I.S, Middle East, Africa, Caribbean and the Pacific Islands

Professional Memberships: N.Z. Association of Economists
N.Z. Institute of Public Administration
N.Z. Institute of Policy Studies

International Agency Work: IMF (Member: Panel of Fiscal Experts since 1992)
World Bank, UNDP, IFAD, Arab Monetary Fund

EMPLOYMENT RECORD

From 1987 to Present

Position: Managing Director, *Economics & Strategy Group Ltd* (specialists in economic policies, public policy design/evaluation, public sector management/reform, strategic policy development/leadership, industry economic & financial analyses)

Description of Duties:

Undertaking senior level consultancies for public and private sector clients in New Zealand and internationally. (See more detailed areas of expertise, page 5.)

1. Principal consultancies in **New Zealand** have included:
 - economic policies, industry strategy and cost-benefit analysis
 - public policy analysis / development / evaluation
 - organisational strategy / performance / reform
 - strategic policy leadership / advice (esp., education, research & innovation, justice and state services sectors) on financing, productivity and performance issues
2. Principal assignments in **developing, transition and post-conflict countries** have included:
 - economic / fiscal policies and reform strategies
 - public expenditure management reform, budget management, budget systems
 - organisational reform and development (core public departments and enterprises)
 - management and coordination of international aid, finance & investment
 - governance / economic / financial management training
3. NZ Government Appointments:
 - Member of the Research Infrastructure Advisory Group (2006-10)

From 1985 to 1987

Position: Senior Economist
Employer: New Zealand Planning Council, Wellington, NZ

Description of Duties:

Research, analysis and recommendations for this “think tank” organisation on major economic and institutional reform issues during New Zealand’s period of extensive economic and public sector reform. Results of studies were published in Planning Council publications and working papers, presented to seminars, working groups and general media, or used as inputs to other industry or policy reviews.

Principal areas of analysis included:

- monetary / fiscal policy management
- public sector management
- industry reform policies

From 1982 to 1985

Position: Senior Evaluation Officer
Employer: Development Cooperation Division
N.Z. Ministry of Foreign Affairs, Wellington, NZ

From 1979 to 1982

Position: Country Program Manager
Employer: Development Cooperation Division,
N.Z. Ministry of Foreign Affairs, Wellington, NZ

1978

Position Secondary School Teacher (Economics)
Employer Rongotai College, Wellington, NZ

1977

Position: Project Officer
Employer: CME Engineering Ltd, Perth, Australia

1976

Position: Research Officer
Employer Western Australian Institute of Technology, Perth, Australia

1973 - 74

Position: Research Assistant
Employer: N.Z. Institute of Economic Research, Wellington, NZ

Regional/Country Experience in Economic Policy and Public Financial Management Consulting:

OECD: New Zealand, Australia, United States

Africa: Ghana, Libya, Mauritius, Namibia, Sudan

Asia: Brunei, Cambodia, China, Indonesia, Laos, Maldives, Myanmar, Philippines, Thailand, Vietnam

EU: Bulgaria, Cyprus, Latvia, Lithuania, Poland, Romania, Slovakia,

Other Europe & CIS: Azerbaijan, Belarus, Bosnia, Croatia, Georgia, Kyrgyzstan, Moldova, Tajikistan, Turkmenistan, Ukraine, Uzbekistan

Middle East: Afghanistan, Cyprus, Egypt, Jordan, Lebanon, Syria, United Arab Emirates

Caribbean: Guyana

Pacific Islands: Cook Islands, Timor Leste, Fiji, Kiribati, Marshall Islands, Papua New Guinea, Solomon Islands, Tonga, Tuvalu, Vanuatu,

Major International Policy and Training Seminars and Presentations: Abu Dhabi (Arab Monetary Fund), Beirut (IMF), Dubai (World Bank), Egypt (IMF), Kiev (UN), New York (UN), Singapore (IMF), Vienna (UN), Warsaw (World Bank), Washington D.C. (IMF), Wellington (NZ Govt.), plus many individual country workshops and presentations.

Areas of Expertise for New Zealand Economic Policy Consultancies:

Fiscal Policy & Planning

Medium term fiscal planning, fiscal strategies, public expenditure analysis, debt sustainability analysis, budget expenditure policies and proposals

Public Management

Budget systems (outputs and outcomes), program and performance budgeting systems, medium term budgeting, management of policy research, techniques for improving public sector productivity, performance & networks

Public Policy Analysis & Evaluation

Tertiary education, welfare systems, science & research funding, regional development assistance, rural community development, business development grants, intellectual property issues, privatisation and asset sales, careers education, housing assistance, crime and justice policies, courts system, disaster recovery and compensation schemes, economic sustainability issues

Industry & Trade Policies

Industry strategies, productivity analysis, industry tariff policies, economic globalisation strategies and impacts

Regulatory Analysis

Environmental issues, consumer protection issues, occupational health and safety, foreign ownership controls, accident and other compensation schemes

Private Sector Analysis

Corporate performance, retail sector analysis, market studies, industry investment strategies (esp. dairy, horticulture and telecommunications), productivity and performance analysis.

Areas of Expertise for International Consultancy Missions¹:

Economic & Fiscal Policy

Fiscal management and economic reform programmes, public expenditure reviews, poverty analysis, post-conflict economic rehabilitation strategies, design & management of oil funds, transfer pricing studies

Public Expenditure Management

Budget preparation and implementation, program & performance budgeting systems, multi-year budgeting (MTFFs and MTEFs), design/operation of treasury systems, external resources management, re-organization and strategic planning for ministries of finance, cash management strategies, fiscal management & transparency reviews (ROSCs, PEFAs)

Public Management

Organizational reforms, organizational structures and strategic planning for government ministries, corporatisation and privatisation policies, civil service salary structures and adjustment mechanisms, performance management frameworks, job descriptions, capacity building programmes

Financial Management in Judicial Sector

Modernisation of justice sector budget planning systems, financing of courts, judicial sector reforms

Economic Cost-Benefit Studies

Public investment analysis and evaluation (multi-sectors), trade policies

Economic & Financial Management Training

Economic analysis, public sector reform, budget management, aid management.

¹ A full disclosure statement detailing all consultancy assignments and international missions is available on request.

Major Publications

"A Review of the Foreign Exchange Market and Exchange Rate Developments", New Zealand Planning Council, Wellington, 1986

"Tracking down the Deficit", New Zealand Planning Council, Wellington, 1987

"Overseas Debt: An Assessment", New Zealand Planning Council, Wellington, 1987. A follow-up study was published as: as **"Overseas Debt: A Re-Assessment"**, New Zealand Planning Council, Wellington, October, 1990

"Review of Evidence on Broad Outcome of Public Sector Management Regime", NZ Treasury Occasional Papers Series No. 01/06, 2001. Available at www.treasury.govt.nz (co-authored with Murray Petrie)

"Policy Analysis and the Dermatologist's Dilemma", Paper presented to the NZ Association of Economists Conference, Auckland, June 2003. Published in Public Sector, Journal of The New Zealand Institute of Public Administration, Spring 2003

"From Outputs to Outcomes – and Beyond", Paper presented to the NZ Association of Economists Conference, Wellington, June 2004. Published in OECD Journal on Budgeting, Vol. 4 No. 2. Jan. 2005.

"Wrestling with Outcomes: The New Zealand Experience", Agenda, Vol.11 No. 4, 2004, Australian National University, Canberra

"Good Budgeting, Better Justice: Modern Budgeting Practices for the Judicial Sector", Law & Development, working paper series No. 3, World Bank, 2006. Available at: www.worldbank.org/legal

"Integrating Current and Capital Budgets: A Four Dimensional Process", in Journal On Budgeting, Volume 7, No.2, OECD, 2007

Performance-Based Budgeting and Medium-Term Expenditure Frameworks in Emerging Europe, Kasek, L. and David Webber (eds.), in "Current Issues in Fiscal Reform in Central Europe and the Baltic States 2008" series, World Bank, Warsaw Office, Poland, 2009

"From Cash Rationing to Credible and Effective Budget Execution: A Political Economy Perspective", World Bank Working Paper series, forthcoming 2011

Science Sector:

"Protecting and Managing Intellectual Property: Patenting Decisions of Publicly-Funded Research Providers", Foundation for Research, Science & Technology, Wellington, August 2003

"Investing in Innovation: Overcoming the Barriers", Foundation for Research, Science & Technology, Working Paper, August 2000

"New Zealand's Innovation Policies & Funding: How Effective Are They", Ministry of Economic Development, Wellington, February 2011

Major Clients

<p>N.Z. Government:</p> <p>Department for Courts Department of Internal Affairs Department of Labour Foundation for Research, Science & Technology Ministry of Agriculture Ministry of Consumer Affairs Ministry for Economic Development Ministry of Education Ministry for the Environment Ministry of Foreign Affairs & Trade Ministry of Housing Ministry of Justice Ministry of Research, Science & Technology Ministry of Social Development N.Z. Customs Service State Services Commission Tertiary Education Commission The Treasury</p>	<p>N.Z. Private Sector:</p> <p>Brierly Investments Ltd. Carter Holt Harvey Ltd. Clear Communications Ford Motor Company (N.Z.) Ltd. Infometrics Business Services Lawlink Group Lincoln International Ltd. Mitsubishi (N.Z.) Ltd. N.Z. Dairy Board Price Waterhouse Progressive Enterprises Ltd. Toyota (N.Z.) Ltd. Trustbank</p> <p>International Private Sector:</p> <p>Booz Management Consultants Pty Ltd Price Waterhouse Coopers (UK) White, Young, Green International (UK)</p>
<p>Other (New Zealand):</p> <p>Accident Compensation Corporation WelTec (Polytechnic) Institute of Professional Legal Studies The Open Polytechnic of New Zealand Wellington City Council</p> <p>Analysis and advice for policy groups within various professional associations, trade unions, and parliamentary parties.</p>	<p>Multilateral and Bilateral Agencies:</p> <p>Arab Monetary Fund International Fund for Agricultural Development International Monetary Fund United Nations Development Programme World Bank</p> <p>Australian Government (Aus Aid) Polish Government (PM's Department) Swedish Government (SIDA) United Kingdom Government (DFID)</p> <p>NGOs:</p> <p>Open Society Institute (Soros Foundation)</p>

Authorised CV:

